3-28-2012

Agenda and attachments, March 28, 2012

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MEETING OF THE BOARD OF TRUSTEES  
UNIVERSITY OF CONNECTICUT  

AGENDA  
University of Connecticut  March 28, 2012  
Rome Commons Ballroom  
South Campus Complex  
Storrs, Connecticut  

BOARD OF TRUSTEES SCHEDULE OF THE DAY  
9:00 a.m. Financial Affairs Committee Meeting  
9:30 a.m. Call to Order, followed by Executive Session  
10:00 a.m. Board of Trustees Meeting (Public Session)  

BOARD MEETING AGENDA  
Call to order at 9:30 a.m.  

EXECUTIVE SESSION  
1. Executive Session anticipated.  
2. Close Executive Session.  

OPEN SESSION  
Reconvene in Open Session at 10:00 a.m.  
1. Public Participation  
2. Chairman’s Report  
   (a) Matters outstanding  
   (b) Minutes of the meeting of February 28, 2012  
   (c) Consent Agenda Item:  
      (1) Agreement for the Storrs-based program (Attachment 1)  
3. President’s Report  
   (a) Notification of Proposed Changes to the By-Laws of the University of Connecticut (Attachment 2)  
4. Academic Affairs Committee Report  
   (a) Report on Committee activities  
5. Financial Affairs Committee Report  
   (a) Report on Committee activities  
   (b) Item that requires Board discussion and approval:  
      (1) Project Budget (Final) for Manchester Hall Renovation – Building Envelope Repair (Attachment 3)  
6. Health Center Report  
   (a) Report on Health Center activities
7. Joint Audit and Compliance Committee Report
   (a) Report on Committee activities
8. Buildings, Grounds and Environment Committee Report
   (a) Report on Committee activities
9. Construction Management Oversight Committee Report
   (a) Report on Committee activities
10. Student Life Committee Report
    (a) Report on Committee activities
11. Institutional Advancement Committee Report
    (a) Report on Committee activities
12. Other
13. Adjournment

PLEASE NOTE: If you are an individual with a disability and require accommodations, please call the Board of Trustees Office at 486-2333 prior to the meeting.
<table>
<thead>
<tr>
<th>No.</th>
<th>Lessee</th>
<th>Annual Amount Receivable</th>
<th>Term</th>
<th>Fund Source</th>
<th>Program Director</th>
<th>Purpose</th>
</tr>
</thead>
<tbody>
<tr>
<td>1</td>
<td>U.S. Geological Survey</td>
<td>$19,510</td>
<td>06/01/12-05/31/17</td>
<td>Operating Fund- General</td>
<td>Alexandria Roe, Director of University Planning</td>
<td>Renewal of lease for space of approximately 2,883 square feet, known as Coventry Cottage on the grounds of the University of Connecticut - Depot Campus, Mansfield, CT. Premises to be used for research and training. Rent shall increase by 4% each year for the term of the lease.</td>
</tr>
</tbody>
</table>
University of Connecticut
Office of the President

TO: Members of the Board of Trustees
FROM: Susan Herbst, President
RE: Notification of Proposed Changes to the By-Laws of the University of Connecticut

RECOMMENDATION:

That the Board of Trustees amend the By-Laws of the University of Connecticut Article VII – The Provost and Executive Vice President for Academic Affairs and the Vice Presidents.

BACKGROUND:

The proposed amendment to the By-Laws will make several important changes to improve the effectiveness and efficiency of the senior administration at the University: eliminate two Vice President positions, consolidate the responsibility for administrative and financial functions into one position, enhance the authority and accountably of the head of the Health Center and explicitly recognize the President’s authority to establish Vice Presidents in addition to those specified in the By-Laws.

In addition to the changes reflected in the amended By-Laws, I will be making additional organizational changes as authorized by the By-Laws, Article VI. C. 16. Although these changes do not require Board action or approval, a brief description of the major changes anticipated is included for the Board’s information.

Revised Positions

Vice President for Administration and Chief Financial Officer. The existing position of Vice President and Chief Financial Officer is being revised and renamed. The revised position will assume additional duties, primarily by the transfer of functions currently under the jurisdiction of the two Vice President positions that are being eliminated: Human Resources and Chief Operating Officer.
Executive Vice President for Health Affairs. The existing position of Vice President for Health Affairs is being renamed and certain reporting relationships are being realigned as noted below. This change recognizes that, although the Health Center is an integral part of the overall University, in many areas of administration, the functional requirements of the Health Center are significantly different than the corresponding areas at Storrs and the other campuses. The Health Center is in the midst of an unprecedented growth in facilities and faculty. It is also facing the challenge of integrating its research functions with a new collaboration partner, the Jackson Laboratory.

The Health Center should be treated as an operating unit of the University and report fully on all dimensions to the University President. However, the responsibilities of the Health Center leader are significant in relation to other vice presidents due to the risks and opportunities associated with a contemporary academic medical center. Accordingly, it is appropriate and within national norms to underscore the responsibility and accountability of the Vice President for Health Affairs with regard to the administration and finance of the Health Center.

That enhanced responsibility is reflected in the revised title: Executive Vice President. The realignment of certain reporting relationships is described below under the functional areas.

Vice Presidents Eliminated and Realignment of Functions

Human Resources. The position of Vice President for Human Resources will be eliminated. Responsibility for human resources functions will be transferred to the VP for Administration and CFO. Although it will not be reflected in the amended By-Laws, it is anticipated that the human resources functions of the Storrs campus, the regionals and the law school will report directly to the VP for Administration and CFO. The human resources functions at the Health Center are expected to report directly to the Executive VP for Health Affairs, subject to oversight (a so-called “dotted line”) to the VP for Administration and CFO.

The VP for Human Resources was created during the Hogan administration but never reflected in the By-Laws. Accordingly, no By-Law amendment is required to eliminate the VP for Human Resources.

In the existing By-Laws, the human resources functions are under the Vice President and Chief Operating Officer. In the proposed amendment, they are being moved the VP for Administration and CFO.

Chief Operating Officer. The position of Vice President and Chief Operating Officer will be eliminated. In the proposed amendment, they are being moved to the VP for Administration and CFO. Responsibility for the existing COO functions will be transferred to the revised VP for Administration and CFO. These functions include facilities, operations and public safety.
Although it will not be reflected in the amended By-Laws, it is anticipated that the facilities and operations functions of the Storrs campus, the regionals and the law school will report directly to the VP Administration and CFO. These functions at the Health Center are expected to report to the Executive VP for Health Affairs, subject to oversight (a so-called “dotted line”) to the VP for Administration and CFO.

**Budget and Finance.** The CFO for the Health Center currently reports to the redefined VP for Administration and CFO. Going forward, the budget and finance functions at the Health Center are expected to report directly to the Executive VP for Health Affairs, subject to oversight (a so-called “dotted line”) to the VP for Administration and CFO.

**Information Technology.** The Board was previously informed in the fall of 2011 that University Information Technology Services was being moved from the COO to the Provost. The By-Laws are being updated in the proposed amendment to reflect that change. Information Technologies for the Health Center will continue to be separate.

**Public Safety and Environment Health and Safety.** The responsibility for Public Safety and Environmental Health and Safety will remain consolidated across all campuses, including the Health Center. These functions previously reported to the COO, and they will now report to the VP for Administration and CFO.

**Economic Development.** These responsibilities are now assigned to the Vice President for Economic Development, reporting to the President. That position is relatively new and is not reflected in the By-Laws. These functions were previously assigned to the Vice President for Research, so the By-Laws are being amended to remove those responsibilities from that office.

For the information of the Board, also attached is the current language of Article VII, with indications of the proposed amendments.
REVISED BY-LAW LANGUAGE:

(Additions shown by underline. Deletions shown by strikethrough.)

ARTICLE VII – The Provost and Executive Vice President for Academic Affairs and the Vice Presidents

A. The Provost and Executive Vice President for Academic Affairs and the Vice Presidents report to the President. They shall give direction and assistance to the deans and directors with respect to their administrative duties and shall accept such other responsibilities as may be assigned to them by the President.

B. Provost and Executive Vice President for Academic Affairs

1. The Provost and Executive Vice President for Academic Affairs (hereafter referred to as ‘the Provost’) is the chief academic officer and, in this capacity, is responsible for managing the academic operations of the University. He/she also coordinates the formulation of policies and administration of all schools, colleges, divisions, institutes, and regional campuses of the University.

2. The Provost shall:
   
a. Serve as Acting President in the absence of the President and be a member of the President’s cabinet.

   b. Attend all meetings of the Board of Trustees, except when the Board requests otherwise. He/she may participate in discussions, but shall not vote.

   c. Appoint those members of the University faculty and staff who report to him/her.

   d. Preside at meetings of the Council of Deans.

   e. Be a member of the University Senate, preside in the absence of the President at its meetings; interpret in collaboration with the President its By-Laws, rules, and regulations; administer its rules and regulations in consultation with the Senate; and the Provost, or his/her designee, be a member of all its standing committees.

   f. Be a member of the faculties of all Schools and Colleges.

   g. Be responsible for University catalogs.
h. Conduct such studies and promote such activities in the University in those components of the University under his/her supervision, as will result in effective educational and research programs.

i. Disseminate among members of the University faculty and staff such information as will promote the understanding, integration, and coordination of the education program of the University.

j. Approve the selection and adjustment in service of all personnel under his/her jurisdiction and make recommendations for promotion and/or tenure to the Board of Trustees or the Board of Directors, as appropriate.

k. Eliminate so far as possible unnecessary overlapping and duplication in the offerings, functions, and services of the academic parts of the University.

l. Evaluate the effectiveness of personnel in the teaching, research, and administrative programs.

m. Assist deans and directors of divisions in preparing budgets and recommend budgets and budget adjustments for the several schools, colleges, and divisions to the President.

n. Serve as the appellate tribunal for students or staff members in appeals from decisions of deans or directors. The Provost, or his/her designee, shall serve as the appellate tribunal for decisions made within the parameters of the Student Code of Conduct, which would result in the suspension or expulsion of a student.

o. Arrange the schedule for regular meetings of the faculties of schools and colleges and preside at such meetings.

p. Interpret the By-Laws, rules, and regulations of the schools and colleges.

q. Direct the assignment of all plant facilities, including buildings, offices, classrooms, laboratories, equipment, and land, and establish uniform rules pertaining to their proper use for all areas under his/her jurisdiction.

r. Direct the negotiation and administration of faculty collective bargaining agreements in collaboration with the Vice President for Administration and Chief Financial Officer.

s. Provide executive leadership for the University’s information technology initiatives and organization.
C. **Executive Vice President for Health Affairs**

The **Executive** Vice President for Health Affairs may also be the Dean of the School of Medicine. He/she is the executive director of the University's Health Center and chief operating officer, except for those operations that report to the Provost, subject to policies established by the Board of Trustees. At all times, he/she is responsible and accountable to the President for the implementation and execution of administration at the University Health Center.

1. The **Executive** Vice President for Health Affairs is the coordinator of the University's programs of health care performed by the University Health Center, including the Schools of Medicine and Dental Medicine, and the John Dempsey Hospital. He/she is responsible to the President for the coordination, and formulation of policies and administration of administrative, business, budget, finance and other support departments of the University Health Center.

2. **The Executive Vice President for Health Affairs shall:**

   a. Be a member of the President's cabinet and the University Senate.

   b. Attend all meetings of the Board of Trustees, except when the President requests otherwise. He/she may participate in discussions, but shall not vote.

   c. Appoint those members of the University staff who report to him/her.

   d. Be a faculty member in the Schools of Medicine and Dental Medicine.

   e. Approve the selection and adjustment in service of all personnel under his/her jurisdiction.

   f. Assist in preparing budgets and recommend budgets and budget adjustments for those units that report to him/her.

   g. Be responsible for all monies and funds of the University Health Center regardless of their source. He/she shall make provision for the safekeeping of such monies and funds and an accurate accounting of their receipt and expenditure.

   h. Submit regular reports to the President and to the Board of Trustees showing the financial condition of the University Health Center and all of its constituent parts and submit an annual statement showing the assets and liabilities of the various funds of the University Health Center.
i. Make such reports to the State Comptroller or to other State or Federal officials as may be required on the inventories, property, and financial operations of the University Health Center.

j. Serve as the appellate tribunal for staff members in appeals from decisions of staff supervised by him/her.

k. In collaboration with the Vice President for Administration and Chief Financial Operating Officer, supervise the negotiation of collective bargaining agreements for the professional staff at the University Health Center and coordinate the carrying out of the Board of Trustees' responsibilities under those contracts.

l. Direct the assignment of all plant facilities, including buildings, offices, classrooms, laboratories, equipment, and land, and establish uniform rules pertaining to their proper use for all areas under his/her jurisdiction.

D. Vice President for Administration and Chief Financial Officer

1. The Vice President for Administration and Chief Financial Officer is the chief administrative and financial officer of the University. This position reports Reporting to the President.

   a. He/she is responsible for overseeing long-range financial planning and management of the operating and capital budgets for all units of the University. Working closely with the Provost and the other Vice Presidents, the Vice President for Administration and Chief Financial Officer oversees capital and operating budget development, monitoring, and reporting; coordinates operating and capital budgets in conformity with policies set forth by the Board of Trustees; develops financial policy and plans; serves as point of contact for external agencies and partners on financial matters; acts as the President’s representative on financial matters to University units and constituencies; and generally promotes the financial health and stability of the University. The officers charged with budget oversight and coordination at the Storrs-based programs and the University Health Center report to the Vice President and Chief Financial Officer.

   b. He/she is responsible for overseeing construction, renovation, operation, logistics, and security of the University’s physical plant; human resources, labor relations, and payroll; purchasing; business services; and public and environmental safety. He/she is responsible for the formulation of strategy and policies to ensure effective administration, sound business practices, safety and regulatory compliance within these areas in conformity with policies established by the Board of Trustees; serves as the University’s point of contact for external agencies and partners on business and operational matters; acts as the President’s representative
on business and operational matters to University units and constituencies; and generally promotes the operational excellence of the University.

2. The Vice President for Administration and Chief Financial Officer shall:

   a. Be a member of the President’s cabinet and the University Senate.

   b. Attend all meetings of the Board of Trustees, except when the President requests otherwise. He/she may participate in discussions, but shall not vote.

   c. In consultation with the President, approve the selection and adjustment in service of all personnel under his/her jurisdiction.

   d. Assist the President in the preparation of the University budget and coordinate the activities of the Provost, the Vice Presidents, and other University officers in preparation of those components of the budget that are under their jurisdiction.

   e. Be responsible for all monies and funds of the University, regardless of their source. He/she shall provide for the safekeeping of such monies and funds and keep an accurate accounting of their receipt and expenditure.

   f. Ensure the timely completion of combined University of Connecticut financial statements. Submit regular reports to the President and, through the President, to the Board of Trustees showing the financial condition of the University and all of its constituent parts and submit an annual statement showing the assets and liabilities of the various funds of the University.

   g. Make such reports to the State Comptroller or to other State or Federal officials as may be required on the inventories, property, and financial operations of the University.

   h. Manage and coordinate the University’s responsibilities pertaining to bond financing of capital projects.

   i. Provide support to the President, the Provost, the other Vice Presidents, and those reporting to the Office of the President by providing fiscal planning, coordination, and financial analysis.

   j. Oversee or monitor the execution of major financing agreements.

   k. Administer such support units of the University as the President may designate.
1. Assist the President in preparation of strategic and tactical operations, plans and initiatives, and coordinate the activities of the Provost and the other Vice Presidents in the preparation of similar plans for operational units that are under their jurisdiction.

m. Supervise the negotiation of collective bargaining agreements with all professional staff of the University and coordinate the carrying out of the Board of Trustees’ responsibilities under those contracts.

n. Be responsible for the development, renovation, maintenance, and safekeeping of the physical assets of the University, regardless of their source.

o. Manage and coordinate the University’s responsibilities pertaining to construction and renovation of facilities.

p. Direct the University’s purchasing and contracting programs.

q. Provide support to the President, the Provost, and the other Vice Presidents in development of operational strategy, planning, coordination, and analysis.

E. Vice President and Chief Operating Officer

1. The Vice President and Chief Operating Officer is the University’s chief business and operations officer. Working closely with the Provost and the other Vice Presidents, the Vice President and Chief Operating Officer oversees construction, renovation, operation, logistics, and security of the University’s physical plant; human resources, labor relations, and payroll; purchasing; information technology; business services; and public and environmental safety. The Vice President and Chief Operating Officer is responsible for the formulation of strategy and policies to ensure effective administration, sound business practices, safety and regulatory compliance within these areas in conformity with policies established by the Board of Trustees; serves as the University’s point of contact for external agencies and partners on business and operational matters; acts as the President’s representative on business and operational matters to University units and constituencies; and generally promotes the operational excellence of the University.

2. The Vice President and Chief Operating Officer shall:

a. Be a member of the President’s cabinet and the University Senate.

b. Attend all meetings of the Board of Trustees, except when the President requests otherwise. He/she may participate in discussions, but shall not vote.
e. Assist the President in preparation of strategic and tactical operations, plans and initiatives, and coordinate the activities of the Provost and the other Vice Presidents in the preparation of similar plans for operational units that are under their jurisdiction.

d. In consultation with the President, approve the selection and adjustment in service of all personnel under his/her jurisdiction.

e. Supervise the negotiation of collective bargaining agreements with all professional staff of the University and coordinate the carrying out of the Board of Trustees’ responsibilities under those contracts.

f. Be responsible for the development, renovation, maintenance, and safekeeping of the physical assets of the University, regardless of their source.

g. Manage and coordinate the University’s responsibilities pertaining to construction and renovation of facilities.

h. Direct the University’s purchasing and contracting programs.

i. Provide executive leadership for the University’s information technology initiatives and organization.

j. Provide support to the President, the Provost, and the other Vice Presidents in development of operational strategy, planning, coordination, and analysis.

k. Administer such support units of the University as the President may designate.

F.E. Vice President for Student Affairs

1. The Vice President for Student Affairs is the chief student personnel officer of the University, and supervises the work of the Division of Student Affairs and the Division of Health Services, and reports to both the President and the Provost.

2. The Vice President for Student Affairs shall:

   a. Be a member of the President's cabinet and the University Senate.

   b. Attend all meetings of the Board of Trustees, except when the President requests otherwise. He/she may participate in discussions, but shall not vote.
c. Approve the selection and adjustment in service of all personnel under his/her jurisdiction.

d. Assist deans, directors, and department heads in preparing budgets and recommend budgets and budget adjustments in his/her area to the Provost.

e. Serve as an appellate agency for students or staff members in appeals from decisions of deans or department heads supervised by him/her.

G.F. Vice President for Research

1. The Vice President for Research is the University’s chief research officer, reporting jointly to the President and Provost. Working closely with the President and the Provost, as well as other Vice Presidents and deans, the Vice President for Research is responsible for the research enterprise and the coordination of research-related operations across the University of Connecticut (i.e., its regional campuses, School of Law, School of Social Work, Graduate Business Learning Center, and University of Connecticut Health Center, including the School of Medicine and the School of Dental Medicine). The Vice President for Research oversees the Research Foundation, consistent with State Statute. He/she oversees the disbursement of funds acquired by the foundation from any source, for purposes of instruction, research, invention, discovery, development, or engineering for the dissemination of information related to such activities and for other purposes approved by the Board. The responsibilities of the Vice President for Research include compliance functions, sponsored programs, internal funding programs, animal research services, as well as overseeing the University’s economic development and technology transfer activities and several university research centers.

2. The Vice President for Research shall:

a. Be a member of the President’s cabinet and the University Senate.

b. Attend all meetings of the Board of Trustees, except when the President requests otherwise. He/she may participate in discussions, but shall not vote.

c. In consultation with the President and Provost, approve the selection and adjustment of service of all personnel under his/her jurisdiction.

d. Provide executive leadership for the University’s research and economic development initiatives, including working with the President, Provost, and other Vice Presidents to create, implement, and regularly assess progress on a University-wide research agenda.
e. Administer such centers and institutes related to research and economic development as the President and Provost may designate.

f. Act as an advocate for the University’s research enterprise and economic development initiatives to constituencies inside and outside the University.

g. Manage the University’s responsibilities pertaining to regulatory compliance in research activities.

h. Oversee the execution of research grants and contracts.

i. Oversee policies and administration of the University of Connecticut Research Foundation.

G. Other Vice Presidents

The President may establish other Vice President positions and define the duties of such positions in the best interest of the University. The President shall report the establishment of such positions to the Board.

CONFORMING CHANGES:

ARTICLE V – Committees of the Board of Trustees

[A. through C. omitted]

D. The committee of the Board of Trustees having cognizance over financial matters is authorized to buy and sell securities and the Chair of this committee is authorized to instruct the Vice President for Administration and Chief Financial Officer or the University Controller to execute the necessary assignment.
March 28, 2012

TO: Members of the Board of Trustees

FROM: Barry M. Feldman
Vice President and Chief Operating Officer

Richard D. Gray
Vice President and Chief Financial Officer

RE: Project Budget for Manchester Hall Renovation – Building Envelope Repair
(Final: $850,000)

RECOMMENDATION:

That the Board of Trustees approves the Final Budget of $850,000 for the planning, design and construction of exterior repairs to the façade of the Harry Grant Manchester Hall.

BACKGROUND:

Manchester Hall is a 28,500 square foot office and classroom building built in 1940. The building is on the National Historic Register. The original scope of work approved by the Board on February 11, 2011 was to repair the façade (brick and windows) and roof of the building. The University commissioned an architect to prepare project plans and specifications. The replacement of the windows quickly surfaced as the priority element of the project scope. Consequently, the project was phased to address the replacement windows while the remaining scope was developed. This project budget reflects a decrease in overall budget to acknowledge the reduced scope. The remaining funds will be reserved for future use in the building.

This project will replace the steel windows with new aluminum windows with energy efficient glazing and historic profiles. The attached budget is based on the results of competitive bidding. If approved, work will be completed by the start of winter 2012.

The University requests a waiver to the three phase budget approval to allow for award of the project as soon as possible. This Final Budget is attached for your consideration and approval.
# CAPITAL PROJECT BUDGET REPORTING FORM

**TYPE BUDGET:** FINAL

**PROJECT NAME:** MANCHESTER HALL RENOVATION - BUILDING ENVELOPE REPAIRS (WINDOW REPLACEMENT)

<table>
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<th>BUDGETED EXPENDITURES</th>
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<th>PROPOSED FINAL 3/28/2012</th>
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<td>CONSTRUCTION</td>
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<td>DESIGN SERVICES</td>
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<td>TELECOMMUNICATIONS</td>
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<td>FURNITURE, FIXTURES AND EQUIPMENT</td>
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<tr>
<td>CONSTRUCTION ADMINISTRATION</td>
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<td>OTHER AE SERVICES (including Project Management)</td>
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<tr>
<td>ART</td>
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<td>RELOCATION</td>
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<td>INSURANCE AND LEGAL</td>
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<td>MISCELLANEOUS</td>
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<td>OTHER SOFT COSTS*</td>
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<td><strong>SUBTOTAL</strong></td>
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<td>PROJECT CONTINGENCY</td>
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<td><strong>TOTAL BUDGETED EXPENDITURES</strong></td>
<td><strong>$2,000,000</strong></td>
<td><strong>$850,000</strong></td>
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</table>

**SOURCE(S) OF FUNDING**

UCCONN 2000 PHASE III                                      $2,000,000                $850,000

**TOTAL BUDGETED FUNDING**                                 $2,000,000                $850,000

*Does not include Furniture, Fixtures and Equipment.*
MANCHESTER HALL RENOVATION
- BUILDING ENVELOPE REPAIR
Project Budget (FINAL)
03/28/12

MANCHESTER HALL
<table>
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<tr>
<th>Issue</th>
<th>Proposed Action</th>
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</thead>
<tbody>
<tr>
<td>No Executive Session Anticipated</td>
<td></td>
<td>None</td>
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<tr>
<td>Opportunity for Public Comment</td>
<td></td>
<td>None</td>
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<tr>
<td>McGladrey &amp; Pullen, LLP Draft Reports on UConn 2000 - June 30, 2011</td>
<td>Update</td>
<td>1</td>
</tr>
<tr>
<td>• Report to the Board of Trustees and Joint Audit &amp; Compliance</td>
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<tr>
<td>Committee</td>
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<tr>
<td>• Agreed-Upon Procedures on UConn 2000 Construction Expenditures</td>
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<tr>
<td>• Construction Expenditures of UConn 2000 Projects Substantially</td>
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<td></td>
</tr>
<tr>
<td>Completed</td>
<td></td>
<td></td>
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<tr>
<td>Financial Statement Audits of John Dempsey Hospital (JDH), UCHC</td>
<td>Approval Update</td>
<td>2</td>
</tr>
<tr>
<td>Finance Corporation and University Medical Group (UMG)</td>
<td></td>
<td></td>
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<tr>
<td>• Request to Hire Marcum, LLP</td>
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<td></td>
</tr>
<tr>
<td>• Overview and Background of Marcum, LLP</td>
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</tr>
</tbody>
</table>
1. Call to order

2. Review and Approval of minutes of 11/10/11 meeting

3. Chairwoman’s Report

4. Career Services Presentation

5. Student Legal Services Update

6. Vice President for Student Affairs Report

7. Recreation Center Update

8. Student Trustees Report

9. Other Business

10. Adjournment
Financial Affairs
AGENDA
Meeting of the
FINANCIAL AFFAIRS COMMITTEE
March 28, 2012 at 9:00 a.m.
University of Connecticut
Rome Commons Ballroom
Storrs, Connecticut

ATTACHMENT LOCATION
COMMITTEE FULL BOARD

ACTION ITEMS:

1) Contracts and Agreements for Approval

PROJECT BUDGETS FOR APPROVAL:

<table>
<thead>
<tr>
<th>Phase</th>
<th>Budget</th>
<th>Tab</th>
</tr>
</thead>
<tbody>
<tr>
<td>Final</td>
<td>$850,000</td>
<td>3</td>
</tr>
</tbody>
</table>

PRESENTATION ITEMS:

3) UCONN 2000 Program